THE FINANCIAL PLAN
Schedule "A"
RM of Roland
For the year 2025

		Attached	Not Applicable
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	X	
Page 2	General Operating Fund - Budgeted Revenue	X	
Page 3	General Operating Fund - Budgeted Expenditure	X	
Page 4	General Operating Fund - Budgeted Expenditure	X	
Page 5	General Operating Fund - Budgeted Expenditure	X	
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure	X	
Page 7	Local Urban District - Budgeted Revenue and Expenditure		X
Page 8	Calculation of Tax Levies	X	
Page 9	Sundry Revenue and Expenditure Analyses	X	
Page 10	Rural Area and General Municipal Requirements		X
Page 11	General Operating Fund - Debenture Debt Charges	X	
Page 12	Utility Operating Fund - Debenture Debt Charges	X	
Page 13	Capital Estimates (Current Year)	X	
Page 14	Capital Expenditure Program (Subsequent Five Years)	X	

GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE
RM of Roland

REVENUE

	LAST YEAR BUDGETED	LAST YEAR ACTUAL	THIS YEAR BUDGETED	NEXT YEAR BUDGETED
Tax Levy - Page 8	4,069,354.56	4,068,640.98	**4,830,650.63**	4,830,650.63
Grants in Lieu of Taxes - Pages 8	50,893.34	50,893.34	**59,637.77**	59,637.77
Sub-Total	4,120,247.90	4,119,534.32	**4,890,288.41**	4,890,288.41
Requisitions - Page 8	2,423,434.00	2,423,534.04	**2,880,632.00**	2,880,632.00
Net Municipal Taxes & Grants-In-Lieu of Taxes	1,696,813.90	1,696,000.28	**2,009,656.41**	2,009,656.41
Other Revenue - Page 2	598,500.00	599,926.26	**567,750.00**	567,750.00
Transfers From Accumulated Surplus and Reserves - Page 2	125,000.00	0.00	**453,000.00**	453,000.00
From Nominal Surplus				
Total Revenue	2,420,313.90	2,295,926.54	**3,030,406.41**	3,030,406.41

EXPENDITURES

	LAST YEAR BUDGETED	LAST YEAR ACTUAL	THIS YEAR BUDGETED	NEXT YEAR BUDGETED
General Government Services	375,000.00	327,473.15	**363,500.00**	363,500.00
Protective Services	107,000.00	81,979.86	**109,000.00**	109,000.00
Transportation Services	1,183,000.00	1,207,665.40	**1,323,000.00**	1,323,000.00
Environmental Health Services	100,000.00	100,879.56	**105,000.00**	105,000.00
Public Health and Welfare Services	50,000.00	39,918.35	**56,000.00**	56,000.00
Environmental Development Services	11,000.00	8,793.01	**40,000.00**	40,000.00
Economic Development Services	15,000.00	12,781.51	**15,000.00**	15,000.00
Recreation and Cultural Services	221,500.00	147,859.54	**130,000.00**	130,000.00
Fiscal Services	135,590.57	413,561.42	**576,758.23**	576,758.23
Transfers - Deferred Surplus - Page 9				
- Reserves - Page 5	221,000.00	0.00	**311,750.00**	311,750.00
Total Basic Expenditure	2,419,090.57	2,340,911.80	**3,030,008.23**	3,030,008.23
Allow For Tax Assets - Page 8	1,223.33	0.00	**398.18**	398.18
Total Expenditure	2,420,313.90	2,340,911.80	**3,030,406.41**	3,030,406.41
Net Operating Surplus (Deficit)	0.00	-44,985.26	**0.00**	0.00

Adopted by Resolution No. 202505-08 of Council

Approved Jodi Gaultier
(Jodi Gaultier, Reeve)

Certified Taya OBrien
(Taya O'Brien, Chief Administrative Officer)

RM of Roland
For the year 2025

Other Revenue	**Last Year Budgeted**	**Last Year Actual**	**This Year Budgeted**	**Next Year Budgeted**
Taxes Added (Supplementary)	15,000.00	15,748.41	**15,000.00**	15,000.00
Licences - Lottery	0.00	0.00	**0.00**	0.00
- Animal	0.00	50.00	**0.00**	0.00
- Business ta Centra Gas	0.00	0.00	**0.00**	0.00
	0.00	0.00	**0.00**	0.00
Permits - Building	10,000.00	8,850.94	**10,000.00**	10,000.00
- Development	0.00	0.00	**0.00**	0.00
- Conditional Use	0.00	0.00	**0.00**	0.00
- Variation Order	0.00	0.00	**0.00**	0.00
- Plumbing & other	0.00	0.00	**0.00**	0.00
- Fire Inspections	0.00	0.00	**0.00**	0.00
Fines - Policing	0.00	0.00	**0.00**	0.00
- Dog Catching	0.00	0.00	**0.00**	0.00
	0.00	0.00	**0.00**	0.00
Sales of Services - General Government	1,500.00	1,746.09	**1,500.00**	1,500.00
- Protective	10,000.00	4,726.10	**12,000.00**	12,000.00
- Transportation	3,000.00	150.00	**1,000.00**	1,000.00
- Environmental Health Services	500.00	745.50	**500.00**	500.00
- Public Health and Welfare - Cemetery	0.00	0.00	**0.00**	0.00
- Environmental Development Services	0.00	0.00	**0.00**	0.00
- Economic Development Services	0.00	0.00	**0.00**	0.00
- Recreation and Culture Services	0.00	75.00	**2,500.00**	2,500.00
- Other	0.00	0.00	**0.00**	0.00
	0.00	0.00	**0.00**	0.00
	0.00	0.00	**0.00**	0.00
Sales of Goods/Property	500.00	112,150.00	**56,250.00**	56,250.00
Rentals -Land Rental/Properties	20,000.00	13,760.00	**14,000.00**	14,000.00
Trailer Park	0.00	0.00	**0.00**	0.00
	0.00	0.00	**0.00**	0.00
	0.00	0.00	**0.00**	0.00
Returns from Investments	120,000.00	115,524.48	**100,000.00**	100,000.00
Tax and Redemption Penalties - July 2% reduction	15,000.00	14,039.88	**14,000.00**	14,000.00
Development and Dedication Fees	0.00	0.00	**0.00**	0.00
	0.00	0.00	**0.00**	0.00
Provincial Municipal Tax Sharing (Pop.)	180,000.00	179,468.37	**183,000.00**	183,000.00
Conditional Transfers - Federal Government	66,000.00	0.00	**66,000.00**	66,000.00
(page 9) - Provincial Government	90,000.00	29,574.27	**10,000.00**	10,000.00
- Local Government	0.00	0.00	**0.00**	0.00
MMSM/WRARS	3,000.00	2,775.49	**14,000.00**	14,000.00
Other Revenue Misc	17,000.00	99,566.73	**62,000.00**	62,000.00
Donations	2,000.00	975.00	**1,000.00**	1,000.00
Aggregate Levy	45,000.00	0.00	**5,000.00**	5,000.00
	0.00	0.00	**0.00**	
Total Other Revenue - Page 1	598,500.00	599,926.26	**567,750.00**	**567,750.00**
Transfer from				
Accumulated Surplus	0.00	0.00	**0.00**	**0.00**
Reserves - Page 13	125,000.00	0.00	**453,000.00**	**453,000.00**
Total Transfers - Page 1	**125,000.00**	**0.00**	**453,000.00**	**453,000.00**
Gain on Disposal of TCA	0.00	0.00	**0.00**	
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8	**723,500.00**	**599,926.26**	**1,020,750.00**	**1,020,750.00**

RM of Roland

For the year 2025

Code	GENERAL GOVERNMENT SERVICES	**Last Year Budgeted**	**Last Year Actual**	**This Year Budgeted**	**Next Year Budgeted**
1100	Legislative - Mayor/Council Indemnities	62,000.00	59,544.39	**66,000.00**	66,000.00
1200	General administrative	0.00	0.00	**0.00**	0.00
1212	Clerk and staff	165,000.00	159,796.20	**134,000.00**	134,000.00
1215	Office	37,000.00	36,108.77	**39,000.00**	39,000.00
1216	Legal	17,000.00	4,728.29	**27,000.00**	27,000.00
1217	Audit	10,000.00	491.00	**12,500.00**	12,500.00
1218	Assessment	37,000.00	544.00	**37,000.00**	37,000.00
1240	Taxation	2,000.00	2,203.88	**2,500.00**	2,500.00
1300	Other general government	0.00	0.00	**0.00**	0.00
1310	Elections	1,000.00	0.00	**1,000.00**	1,000.00
1320	Conventions	6,000.00	5,345.00	**6,000.00**	6,000.00
1330	Damage claims and liability insurance	35,000.00	38,326.21	**40,000.00**	40,000.00
1340	Intergovernmental relations	0.00	0.00	**0.00**	0.00
1350	Grants	20,000.00	20,385.41	**18,500.00**	18,500.00
1360	Other General government-Housing Incentives	0.00	0.00	**0.00**	0.00
1370	Past-service pension payments				0.00
1380	Unallocated employee Benefits	0.00	0.00	**0.00**	0.00
	SUB-TOTAL GENERAL GOVERNMENT SERVICES - To Page 1	**392,000.00**	**327,473.15**	**383,500.00**	**383,500.00**
1991	Recoveries (deduct)-utility	-17,000.00	0.00	**-20,000.00**	-20,000.00
1992	-capital	0.00	0.00	**0.00**	0.00
	TOTAL GENERAL GOVERNMENT SERVICES - TO PAGE 1	**375,000.00**	**327,473.15**	**363,500.00**	**363,500.00**
	PROTECTIVE SERVICES				
2100	Police	0.00	0.00	**0.00**	0.00
2150	Law Enforcement	0.00	0.00	**0.00**	0.00
2400	Fire	77,000.00	68,646.93	**85,000.00**	85,000.00
2500	Emergency measures	0.00	0.00	**0.00**	0.00
2510	Emergency Measures Organization	5,000.00	5,271.90	**5,000.00**	5,000.00
2520	Flood Control	10,000.00	416.72	**5,000.00**	5,000.00
2540	Ambulance services	0.00	0.00	**0.00**	0.00
2550	Other - 9 -1-1 Emergency Dispatch	0.00	0.00	**0.00**	0.00
2600	Other protection:	0.00	0.00	**0.00**	0.00
2621	Building inspection	10,000.00	7,260.00	**10,000.00**	10,000.00
2622	Electrical inspection	0.00	0.00	**0.00**	0.00
2623	Plumbing inspection	0.00	0.00	**0.00**	0.00
2626	Other safety inspections	3,000.00	329.31	**3,000.00**	3,000.00
2630	License inspection	0.00	0.00	**0.00**	0.00
2640	Animal and pest control	2,000.00	55.00	**1,000.00**	1,000.00
2650	Other - Traffic Services	0.00	0.00	**0.00**	0.00
	TOTAL PROTECTIVE SERVICES - TO PAGE 1	**107,000.00**	**81,979.86**	**109,000.00**	**109,000.00**
	TRANSPORTATION SERVICES				
	Road Transport				
	Administration				
3219	Engineering	0.00	0.00	**0.00**	0.00
	Road and Streets				
	Unallocated costs				
3221	-Wages & Benefits	389,000.00	400,855.59	**393,000.00**	393,000.00
3222	- Equipment Fuel	130,000.00	104,562.97	**150,000.00**	150,000.00
3223	- Equipment Repairs and Maintenance	60,000.00	86,301.89	**80,000.00**	80,000.00
3224	- Equipment Insurance and Registration	18,000.00	16,552.80	**18,000.00**	18,000.00
3235	- Workshop and Yard Operations	43,000.00	38,522.01	**41,000.00**	41,000.00
3230		0.00	0.00	**0.00**	0.00
		0.00	0.00	**0.00**	0.00
	Road Construction & Maintenance				
3231	- Materials -Gravel	285,000.00	220,771.75	**265,000.00**	265,000.00
3232	- Contracts	116,000.00	121,744.45	**170,000.00**	170,000.00
3233	- Rentals	0.00	0.00	**0.00**	0.00
	Transportation services sub-total forward to page 4	**1,041,000.00**	**989,311.46**	**1,117,000.00**	**1,117,000.00**

RM of Roland
For the year 2025

Code	Description	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
	Transportation services sub-total forward from page 3	**1,041,000.00**	**989,311.46**	**1,117,000.00**	**1,117,000.00**
3238	Sidewalks and boulevards	0.00	26.94	**15,000.00**	15,000.00
3237	Ditches and road drainage - Culverts	120,000.00	196,769.46	**170,000.00**	170,000.00
3236	Storm sewers	0.00	0.00	**0.00**	0.00
3241	Street Cleaning	0.00	0.00	**0.00**	0.00
3247	Snow and ice removal - Labour	0.00	0.00	**0.00**	0.00
	- Materials	0.00	0.00	**0.00**	0.00
	- Rentals	0.00	0.00	**0.00**	0.00
3244		0.00	0.00	**0.00**	0.00
3245	Bridges	0.00	4,812.54	**0.00**	0.00
3250	Street Lighting	12,000.00	10,496.73	**11,000.00**	11,000.00
3260	Traffic Services	5,000.00	1,596.59	**5,000.00**	5,000.00
3261	Parking	0.00	0.00	**0.00**	0.00
3262	Other road transport	5,000.00	4,651.68	**5,000.00**	5,000.00
	Other transportation services	0.00	0.00	**0.00**	0.00
		0.00	0.00	**0.00**	0.00
	TOTAL TRANSPORTATION SERVICES - PAGE 1	**1,183,000.00**	**1,207,665.40**	**1,323,000.00**	**1,323,000.00**
	ENVIRONMENTAL HEALTH SERVICES				
	Garbage and Waste Collection				
4320	Garbage collection	55,000.00	58,466.13	**60,000.00**	60,000.00
4330	Nuisance grounds	20,000.00	18,008.16	**20,000.00**	20,000.00
	Other Environmental Health	0.00	0.00	**0.00**	0.00
4480	Municipal wells	0.00	0.00	**0.00**	0.00
4490	Public rest rooms	0.00	0.00	**0.00**	0.00
4500	Recycling	25,000.00	24,405.27	**25,000.00**	25,000.00
	TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1	**100,000.00**	**100,879.56**	**105,000.00**	**105,000.00**
	PUBLIC HEALTH AND WELFARE SERVICES				
	Public Health				
5110	Health Unit	0.00	0.00	**0.00**	0.00
5160	Cemeteries	0.00	0.00	**0.00**	0.00
5186	Other - Grants (Winkler, Agassiz, Katie's Cottage)	49,000.00	39,168.75	**55,000.00**	55,000.00
	Medical care	0.00	0.00	**0.00**	0.00
5220	Medical officer	0.00	0.00	**0.00**	0.00
5181	Other	0.00	0.00	**0.00**	0.00
	Hospital Care	0.00	0.00	**0.00**	0.00
5370	Hospital Care	0.00	0.00	**0.00**	0.00
5371	Other	0.00	0.00	**0.00**	0.00
	Social Welfare	0.00	0.00	**0.00**	0.00
5420	Social Welfare Assistance	1,000.00	749.60	**1,000.00**	1,000.00
5421	Other	0.00	0.00	**0.00**	0.00
	TOTAL PUBLIC HEALTH AND WELFARE SERVICES -PG 1	**50,000.00**	**39,918.35**	**56,000.00**	**56,000.00**
	ENVIRONMENTAL DEVELOPMENT SERVICES				
6100	Planning and zoning	1,000.00	0.00	**30,000.00**	30,000.00
	Community Development				0.00
6220	General land assembly	0.00	0.00	**0.00**	0.00
6230	Urban renewal	0.00	0.00	**0.00**	0.00
6240	Beautification and land rehabilitation	10,000.00	5,716.92	**10,000.00**	10,000.00
6241	Urban area weed control	0.00	1,981.04	**0.00**	0.00
6242	Other Memory Garden	0.00	1,095.05	**0.00**	0.00
6243	Grants	0.00	0.00	**0.00**	0.00
	TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1	**11,000.00**	**8,793.01**	**40,000.00**	**40,000.00**

RM of Roland

For the year 2025

	ECONOMIC DEVELOPMENT SERVICES	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources	0.00	0.00	**0.00**	0.00
7120	Agriculture	0.00	0.00	**0.00**	0.00
7121	Destruction Of Pests	0.00	0.00	**0.00**	0.00
7122	Protective Inspections	0.00	0.00	**0.00**	0.00
7123	Rural Area Weed Control	1,000.00	0.00	**1,000.00**	1,000.00
7124	Economic Development	0.00	0.00	**0.00**	0.00
7125	Veterinary Services	0.00	0.00	**0.00**	0.00
7130	Water Resources and Conservation	7,500.00	7,288.60	**7,500.00**	7,500.00
7140	Watershed Districts	0.00	0.00	**0.00**	0.00
7200	Regional Development	6,500.00	5,492.91	**6,500.00**	6,500.00
7300	Industrial Development	0.00	0.00	**0.00**	0.00
7410	Tourism	0.00	0.00	**0.00**	0.00
7420	Public Receptions	0.00	0.00	**0.00**	0.00
7430	Grants	0.00	0.00	**0.00**	0.00
7431		0.00	0.00	**0.00**	0.00
	TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1	**15,000.00**	**12,781.51**	**15,000.00**	**15,000.00**
	RECREATION AND CULTURAL SERVICES				
8110	Recreation	0.00	831.61	**3,500.00**	3,500.00
8120	Community Centers and Halls	139,000.00	47,199.45	**57,000.00**	57,000.00
8130	Swimming Pools and Beaches	0.00	0.00	**0.00**	0.00
8140	Golf Courses	0.00	0.00	**0.00**	0.00
8150	Skating Rinks and Arenas	67,000.00	90,268.53	**56,000.00**	56,000.00
8180	Parks and Playgrounds	7,000.00	7,436.16	**8,000.00**	8,000.00
8190	Other Recreational Facilities-campground	5,000.00	651.19	**2,000.00**	2,000.00
8200	Grants	0.00	0.00	**0.00**	0.00
8240	Museums	0.00	0.00	**0.00**	0.00
8250	Libraries	2,000.00	1,472.60	**2,000.00**	2,000.00
8280	Arts Council	1,500.00	0.00	**1,500.00**	1,500.00
	TOTAL RECREATION AND CULTURAL SERVICES - TO PAGE 1	**221,500.00**	**147,859.54**	**130,000.00**	**130,000.00**
	FISCAL SERVICES				
9111	L.U.D. of ____________________________ - Page 7				
9320	Transfer To Capital - Page 13	95,000.00	413,561.42	**538,500.00**	538,500.00
9330	Transfer To Utility - Page 6	2,332.34	0.00	**0.00**	0.00
9410	Debenture debt charges - Page 11	38,258.23	0.00	**38,258.23**	38,258.23
9420	Other Long-term Debt Charges - Page 11	0.00	0.00	**0.00**	0.00
9430	Tax Discount	0.00	0.00	**0.00**	0.00
9440	Short-Term Loan Interest	0.00	0.00	**0.00**	0.00
9441	Other Debt Charges	0.00	0.00	**0.00**	0.00
	TOTAL FISCAL SERVICES - TO PAGE 1	**135,590.57**	**413,561.42**	**576,758.23**	**576,758.23**
	TRANSFERS				
9900	General Reserve	0.00	0.00	**55,750.00**	55,750.00
	Specific Purpose Reserves				0.00
9911	- Machinery Replacement Reserves	221,000.00	0.00	**160,000.00**	160,000.00
9912	- Building Reserve	0.00	0.00	**15,000.00**	15,000.00
9913	- Fire Equipment Reserve	0.00	0.00	**15,000.00**	15,000.00
9914	- Gas Tax (CCBF) Reserve	0.00	0.00	**66,000.00**	66,000.00
	TOTAL TRANSFERS - TO PAGE 1	**221,000.00**	**0.00**	**311,750.00**	**311,750.00**

RM of Roland - UTILITY
Revenue & Expenditures
For the year 2025

Code	REVENUE	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES -	105,000.00	87,292.07	**125,000.00**	125,000.00
301	- Bulk	5,000.00	1,358.75	**6,000.00**	6,000.00
302	- Rural	260,000.00	233,680.76	**275,000.00**	275,000.00
		0.00	0.00	**0.00**	0.00
310	SEWER SERVICE CHARGES	40,000.00	25,726.91	**45,000.00**	45,000.00
					0.00
					0.00
320	Discounts, Refunds and Cancellations	0.00	0.00	**0.00**	0.00
	Net Consumer Revenue - Sub Total	**410,000.00**	**348,058.49**	**451,000.00**	**451,000.00**
330	Penalties	6,000.00	4,442.46	**6,000.00**	6,000.00
340	Hydrant Rentals	0.00	0.00	**0.00**	0.00
350	Amortization	0.00	15,900.00	**0.00**	0.00
360	Connection -Net	0.00	0.00	**0.00**	0.00
370	Provincial Grants	0.00	0.00	**0.00**	0.00
380	Other Revenue	2,000.00	757.00	**1,000.00**	1,000.00
390	Contribution from Revenue Fund - Page 5	2,000.00	0.00	**0.00**	0.00
396	Transfer from Reserves - Utility/General	0.00	0.00	**120,000.00**	120,000.00
397	Transfer from Accumulated Surplus	0.00	0.00	**0.00**	0.00
					0.00
	TOTAL REVENUE	**420,000.00**	**369,157.95**	**578,000.00**	578,000.00
	EXPENDITURE				
410	WATER SUPPLY	0.00	0.00	**0.00**	0.00
411	Administration	17,000.00	13,510.50	**20,000.00**	20,000.00
412	Customer billings and collections	0.00	33.28	**0.00**	0.00
413	Purification and treatment	2,000.00	1,217.12	**2,000.00**	2,000.00
414	Water purchases	300,000.00	386,559.94	**390,000.00**	390,000.00
415	Service of supply	21,000.00	17,502.96	**18,000.00**	18,000.00
416	Transmission and distribution	45,000.00	45,002.26	**40,000.00**	40,000.00
417	Other water supply costs	0.00	0.00	**0.00**	0.00
418	Connections - Net loss	0.00	14,923.00	**0.00**	0.00
	Total	385,000.00	478,749.06	**470,000.00**	470,000.00
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration	0.00	12,795.60	**12,000.00**	12,000.00
422	Sewage collection system	13,000.00	12,678.25	**13,000.00**	13,000.00
423	Sewage lift station	11,000.00	11,858.46	**12,000.00**	12,000.00
424	Sewage treatment and disposal	11,000.00	9,794.40	**11,000.00**	11,000.00
425	Other sewage collection and disposal costs				
426	Connections - Net loss		0.00		
	Total	35,000.00	47,126.71	**48,000.00**	48,000.00
430	TRANSFER TO CAPITAL from Page 13	0.00	0.00	**0.00**	0.00
450	DEBENTURE DEBT CHARGES from Page 12	0.00	0.00	**0.00**	0.00
460	OTHER LONG-TERM DEBT CHARGES from Page 12				
470	SURPLUS APPROPRIATIONS				
471	Deferred Surplus re Deficit, ____ - Page 9				0.00
472	Deferred Surplus re By-Law Obligation				
473	Appropriation to General Reserve - Utility	0.00	0.00	**0.00**	0.00
474	Transfer to Sewer/Water Reserve	0.00	0.00	**60,000.00**	60,000.00
	Total	0.00	0.00	**60,000.00**	0.00
	TOTAL EXPENDITURE	**420,000.00**	**525,875.77**	**578,000.00**	**518,000.00**
	NET OPERATING SURPLUS (DEFICIT)	**0.00**	**-156,717.82**	**0.00**	**60,000.00**

CALCULATION OF TAX LEVIES
RM of Roland
For the year 2025

	Assessments				Expenditures			Mill rate	Revenues			
Requisition Taxes:	**Taxable**	**Converted Fees**	**Grants**	**Total**	**Basic**	**Tax Assets**	**Total**	**Mill rate**	**Taxable**	**Grants**	**Other**	**Total**
Education Support Levy (ESL)	9,966,070		2,269,390	12,235,460	87,079.00	0.77	87,079.77	7.117	70,928.52	16,151.25		87,079.77
Garden Valley School Division	34,128,540		1,956,700	36,085,240	439,596.00	30.48	439,626.48	12.183	415,788.00	23,838.48		439,626.48
Prairie Rose School Division	213,602,370		247,550	213,849,920	2,181,673.00	23.88	2,181,696.88	10.202	2,179,171.38	2,525.51		2,181,696.88
Red River Valley School Division	7,184,600			7,184,600	81,303.00	5.12	81,308.12	11.317	81,308.12	-		81,308.12
Western School Division	6,573,450		81,000	6,654,450	90,981.00	5.29	90,986.29	13.673	89,878.78	1,107.51		90,986.29
Total Requisition					**2,880,632.00**	**65.54**	**2,880,697.54**		**2,837,074.80**	**43,622.74**	**-**	**2,880,697.54**
	Taxable	**Exempt**	**Grants**	**Total**								
Special Service Levies, Debt Charges:												
2023-04 Urban	19,551,570	1,651,010		21,202,580	20,000.00	15.24	20,015.24	0.944	20,015.24	-		20,015.24
2023-03 Waste					101,823.76		101,823.76 #	per parcel	101,823.76			101,823.76
4-2019 PCH Debt					38,720.64		38,720.64	per parcel	38,720.64			38,720.64
Deficit Recovery												
Deferred Surplus												
Transfers to Reserves												
See Page 5 (not including CCBF Transfer)	261,560,530		2,285,250	263,845,780	190,000.00	232.81	190,232.81	0.721	188,585.14	1,647.67		190,232.81
General Municipal												
Rural Area												
At Large	261,560,530		2,285,250	263,845,780	1,658,713.83	84.59	1,658,798.42	6.287	1,644,431.05	14,367.37		1,658,798.42
Business Tax, Fees							-				-	-
Other Revenue and Transfers					1,020,750.00		1,020,750.00	*General*			1,020,750.00	1,020,750.00
Budgeted Deficit								*7.01*				
Total Municipal					**3,030,008.23**	**332.63**	**3,030,340.86**		**1,993,575.83**	**16,015.03**	**1,020,750.00**	**3,030,340.86**
Total (Education + Municipal) Taxes					**5,910,640.23**	**398.18**	**5,911,038.41** #		**4,830,650.63**	**59,637.77**	**1,020,750.00**	**5,911,038.41**
						Page 1			Page 1	Page 1	Page 1,9	Page 2

SUNDRY REVENUE AND EXPENDITURE ANALYSES
RM of Roland
For the year 2025

Part 1 - Grants in Lieu of Taxes

Government or Agency		Assessment Farm/Residential	Assessment Other	Mill Rate	Amount	Frontage	Total
Nat Res	24900	520		17.210	8.95		8.95
Nat Res	25100	730		17.210	12.56		12.56
Nat Res	46850	13,420		17.210	230.96		230.96
Nat Res	67400	830		17.210	14.28		14.28
Nat Res	47200	360		17.210	6.20		6.20
Conserv Op	39800		1,170	24.327	28.46		28.46
Hwys	47150		21,650	24.327	526.68		526.68
Hwys	48000		16,900	24.327	411.13		411.13
Hydro	43500		2,150	24.327	52.30		52.30
Hydro	47950		25,100	24.327	610.61		610.61
Hydro	58500		5,400	24.327	131.37		131.37
Centra	P10		159,320	24.327	3,875.78		3,875.78
Centra	P20		9,750	27.798	271.03		271.03
Centra	45600		1,839,650	26.308	48,397.51		48,397.51
Centra	45800		117,050	26.308	3,079.35		3,079.35
Centra	45850		71,250	27.798	1,980.61		1,980.61
		15,860.00	**2,269,390.00**	**364.55**	**59,637.77**	**-**	**59,637.77**
					Pages 1, 8		59,637.77

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Provincial Grants	WRARS	**14,000.00**
Federal Grant	Canada Community Building Fund (Gas Tax)	**66,000.00**
	Total to Page 2	**80,000.00**

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount
			Total to Page 1	-

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount
			Total to page 6	-

RM of Roland
GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES
For the year 2025

Part 1 Debenture Debt Charges

Purpose	By-Law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total	Frontage	Other	Net Requirement	Area to be Levied
Personal Care Home	4-2019	2028	134,505.18	33,510.20	100,994.98	4,748.03	38,258.23	38,258.23			
					-						
			134,505.18	**33,510.20**	**100,994.98**	**4,748.03**	**38,258.23**	**38,258.23**	**-**	**-**	

Part 2 - Summary (by area) - to be carried forward to page 8

Area to be Levied		Taxable Assessment	Otherwise Exempt Property	Grant Assessment	Total Assessment		Total Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
							38,258.23	38,258.23	-	-

RM of Roland
UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES
For the year 2025

Part 1 Debenture Debt Charges -Utilities

Purpose	By-Law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total	Frontage	Other	Net Requirement	Area Levied
			-	-	-	-	-	-	-	-	

Part 2 - Summary (by area) - to be carried forward to page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt	Grant Assessment	Total Assessment	Total Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
						-		-

RM of Roland
CAPITAL BUDGET

For the year 2025

Part 1. CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Operating Fund	Borne by Utility Operating Fund	Borne By Reserves	Borne By Borrowing
Grader	403,000			403,000	
Printer	7,500	7,500			
New ½ ton	68,000	68,000			
New 3 ton truck	60,000	60,000			
	-				
	-				
	-				
Total General	538,500	135,500	-	403,000	-
	-				
	-			-	
	-				
	-				
	-				
Total Utility	-		-	-	-
TOTAL	**538,500**	135,500	-	403,000	-
				Part 2	**Part 3**

PART 2. GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		as of Dec 31, 2024
	To Operating	To Capital	To Operating	To Capital	Opening Balance in Reserve
GENERAL RESERVE FUND		-			76,771.00
Machinery Reserve		403,000.00			439,971.00
Bridge Reserve		-			1,402.00
Building Reserve		-			252,041.00
Fire Equipment Reserve		-			220,261.00
Gas Tax Reserve		-			320,372.00
Memory Garden Reserve		-			4,741.00
Drainage Reserve	50,000.00	-			152,840.00
Bulkwater Reserve			60,000.00	-	110,014.00
Sewer/Water Reserve				-	38,436.00
Trfr from Reserves, for operating and Capital	50,000.00	403,000.00	60,000.00	-	
$513,000.00		**Part 1**		**Part 1**	
	453,000.00		60,000.00		
	Page 2		**Page 6**		

Pg 2-OR *453,000.00* *Pg 6-UT* *120,000.00*

PART 3. DEBENTURE FINANCING (Subject to Municipal Board Authorization)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Revenue Loan	Reserve Loan	Amount	Term
TOTAL, PART 1	-			-	

Department Use Only	Adopted by Resolution of Council	
	May 13, 2025	Jodi Gaultier (Head of Council)
		Tanya Burns (Chief Administrative Officer)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM

__________________________RM of Roland _______________________

PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2026	2027	2028	2029	2030	Total	Operating	Reserves	Borrowing	Other
						0				
						0				
						0				
Grader		435,000				435,000		435,000		
Truck		80,000				80,000	80,000			
Fire Truck		800,000				800,000		200,000	300,000	500,000
Water Meters			235,000			235,000		200,000	35,000	
Tractor				100,000		100,000	50,000	50,000		
						0				
						0				
						0				
						0				
						0				
						0				
						0				
	0	1,315,000	235,000	100,000	0	**1,650,000**	130,000	885,000	335,000	500,000

SOURCE OF FUNDS - ANNUAL						**TOTAL**
OPERATING		80,000		50,000		130,000
RESERVES		635,000	200,000	50,000		885,000
BORROWING		300,000	35,000			335,000
OTHER		500,000				500,000
TOTAL						**1,850,000**

Departmental Use Only	Adopted by Resolution of Council	
	May 13, 2025	____________________ (Head of Council)
		____________________ (Chief Administrative Officer)